



4Q25 Comparative Quarters Note

KBC Investor Relations

20 January 2026

This document is provided for information purposes only. It does not constitute an offer to sell or the solicitation to buy any security issued by the KBC Group. KBC believes that this document is reliable, although some information is condensed and therefore incomplete. KBC cannot be held liable for any loss or damage resulting from the use of the information.

This document may include forward-looking statements with respect to future development in our business, with respect to expectations for our future financial performance and with respect to indicative impacts of recent external events. There is a risk that forward-looking statements differ materially and as such, that actual results differ materially from those projected in any forward-looking statement.

General market developments

- In 4Q25, the **ECB, CNB and MNB policy rates** remained stable at respectively 2.00%, 3.50% and 6.50%.
- The **average exchange rate EUR/CZK** stood at 24.69 at the end of the fourth quarter (i.e. +0.6% q-o-q and +1.8% y-o-y). The **average exchange rate EUR/HUF** stood at 397.69 at the end of the fourth quarter (i.e. +1.0% q-o-q and -0.5% y-o-y).
- Overall **economic conditions** remained supportive for growth, while core service inflation remained at elevated levels. We note resilience in labour markets in our core markets.

Net interest income: NII amounted to 1,527m EUR in 3Q25. Compared to 3Q25, there are a number of known differentiating factors in 4Q25 based on publicly available data and seasonalities to be mentioned:

- As mentioned before, a further increase of the **commercial transformation result** (replication portfolio) will be one of the key drivers for our NII growth going forward (both for ST & LT financial guidance). **This will be further boosted by the maturing 13-month term deposits mid-October 2025** (related to the Belgian State Note). Mid-November, as mentioned during the 3Q25 conference call, 25% of term deposits that matured in October were reinvested into new term deposits (at a more beneficial margin), while 50% went into current and (mainly) saving accounts and the majority of the remainder into mutual funds.
- The main client savings rate in Belgium (0.40% base rate + 0.20% fidelity rate) remained stable during 4Q25.
- The guided FY25 **organic loan growth** is approximately +7.5%, while we already achieved +6.3% organic loan growth after 9 months 2025.

As known, **FY25 NII** is guided for **at least 5.95bn EUR**.

Net fee and commission income: 3Q25 NFI was 707m EUR.

- **Assets-under-management (AuM)** increased by 4% q-o-q in 3Q25. This provided a higher starting base for 4Q25. Furthermore, we noticed positive equity market performance during 4Q25, leading to a higher average asset base q-o-q.
- **Payment-related fees** typically benefit from a positive seasonal effect both in 3Q (holiday season) and 4Q (Christmas period).



- **NFCI** will be negatively impacted by the start of SRT coupon payments (as a result of our inaugural **SRT** in 4Q25), to the tune of roughly 20m EUR on an annual basis.
- Note that the fourth quarter is typically negatively impacted by higher **distribution commissions paid** for banking products (year-end bonuses and commissions) and **higher client incentives**.

Insurance business (always best to look to the y-o-y comparison, due to seasonal effects)

- We guided for 2025 and 2024-2027 CAGR a total insurance revenue growth of at least 7% y-o-y and a combined ratio below 91%.
- **Non-life insurance revenue** was 640m EUR in 4Q24. In the previous quarters, non-life insurance revenue saw high single digit growth year-on-year, due to a combination of volume and tariff increases. **Non-life insurance service expenses** amounted to -561m EUR in 4Q24, affected by storm Boris which had a -9m EUR pre-tax impact before reinsurance in 4Q24 (on top of the -71m EUR impact in 3Q24).
- **Life insurance revenue** amounted to 124m EUR in 4Q24. **Life insurance service expenses** were at -74m EUR in 4Q24.
- **Net result from reinsurance contracts held** was -4m EUR in 4Q24, affected by a +9m EUR recovery related to storm Boris in 4Q24 (on top of +39m EUR recovery in 3Q24).

Dividend income: 4Q24 dividend income was 13m EUR.

FIFV (net result from financial instruments at fair value through P&L) and IFIE (insurance finance income and expenses) amounted to -62m EUR in 3Q25 and was mainly characterized by a negative change in 'ALM derivatives and other'.

Net other income:

- 3Q25 NOI was 47m EUR, close to the normal run rate of roughly 50m EUR per quarter.

Operating expenses (Opex)

- **Total bank and insurance taxes** amounted to -49m EUR in 3Q25. As can be seen on slide 12 of the 3Q25 company presentation, the total bank and insurance taxes are estimated at -52m EUR in 4Q25.
- **Total Opex excluding bank and insurance taxes** amounted to -1,143m EUR in 3Q25 and -1,201m EUR in 4Q24. Note that Opex excluding bank and insurance taxes in 2024 was relatively backloaded (as the y-o-y growth in 2024 was mainly concentrated in 3Q24 and 4Q24) and 4Q typically includes seasonally higher costs (4Q24 opex was c. 6% higher than 3Q24). We refer to our **FY25 guidance for Opex (excl. bank and insurance taxes) below +2.5% y-o-y**.

Loan loss impairments

- **The 9M25 credit cost ratio** amounted to **13bps**, excluding the release of the ECL buffer for geopolitical and macroeconomic uncertainties (and 12bps including). The net loan loss impairment charges on the lending book amounted to -55m EUR in 3Q25, partly offset by +9m EUR related to a decrease of the ECL buffer for geopolitical and macroeconomic uncertainties. This buffer stood at 103m EUR at the end of 3Q25.
- For 2025 and 2027, the credit cost ratio was guided **well below the through-the-cycle of 25-30bps**, given our strong track record with a well-diversified loan book.

Other impairments

- The fourth quarter typically includes the outcome of impairment tests on tangible and intangible assets and is therefore seasonally higher. Other impairments amounted to -28m EUR in 4Q24, -175m EUR in 4Q23 and -51m EUR in 4Q22.

Comparative quarters note 4Q25



Income Tax

- Apart from the first quarter, which is affected by upfront bank and insurance taxes, the **average income tax on KBC Group profits is somewhere between 20 to 22%**.
- Note that 4Q24 results included a tax benefit of 0.3bn EUR related to the liquidation of KBC Bank Ireland.

Risk-weighted Assets (unfloored fully loaded, Basel IV) were 127,822m EUR at the end of 3Q25 (taking into account the total RWA impact from Basel IV, excluding the output floor impact).

- As usual, **organic loan volume growth** will be one of the q-o-q RWA drivers.
- Furthermore, the **operational RWAs** will be updated, which happens once a year and is entirely booked in the fourth quarter.
- In November 2025, KBC issued its **first SRT**, leading to **RWA savings of roughly 2bn EUR** (as indicated in the press release on 13/11/2025).

CET1 ratio (unfloored fully loaded, Basel IV) stood at 14.9% at the end of 3Q25.

- In line with our **dividend policy and capital deployment plan**, the dividend accrual taken into account in the unfloored fully loaded CET1 ratio in 4Q25 will be based on **the final pay-out ratio for FY25** (as decided by the Board of directors). Note that the dividend accrual for the first three quarters of the year is always 50% (i.e. the low end of the 50%-65% range according to the dividend policy), while 4Q always includes the dividend accrual impact for the final pay-out ratio.
- As mentioned on slide 15 of the company presentation the **BGAAP results of Insurance** are upstreamed on a quarterly basis, with one quarter delay. The BGAAP result related to 3Q25 of **113m EUR** will be upstreamed in 4Q25.
- The **liquidation of KBC Bank Ireland** has now been finalised, as indicated on page 15 of the 3Q25 company presentation, this will lead to a further small favourable capital impact from the DTA usage in 4Q25.

Note that the **acquisition of 365.bank in Slovakia** was closed on 15 January 2026, and therefore the capital impact of approximately -50bps (unfloored fully loaded CET1 ratio) will only be booked in 1Q26 (and not in 4Q25 as indicated earlier).

As per usual, we will **update our short-term and long-term financial guidance** with the 4Q/FY results.

Please note that KBC Investor Relations Office will be in black-out period at close of business on 23 January 2026.